Health Systems Strengthening

Overview

Governments throughout the world face significant challenges in delivering health services to their populations and improving health outcomes. Accountability, policy, and financing constraints put significant pressure on the ability of governments and the private sector to hire enough health workers, deliver pharmaceutical products effectively, and collect appropriate data. These effects cascade through the health system until services suffer as a result of mismanaged systems. As a result, a pressing need exists to consider the health system as a functional whole, rather than as a set of interventions targeted to specific diseases or as discrete functional areas. Only by ensuring that operational systems support services, through bringing together different actors and disciplines within the health system, can more equitable and sustainable improvements in health outcomes be realized.

Health policy, including relevant legislation, regulations, and strategic plans, provides the framework in which the health system rests. These frameworks define how the health system is structured, including the roles of the different levels of the health system, what information will be collected from whom, what avenues citizens have to provide feedback, and how resources will be distributed. They also identify what operational arrangements exist to ensure that different health system actors, such as civil servants, health providers (both public and private), and civil society, are able to perform their roles.

What We Do

The Health Policy Project (HPP) supports health systems by collaborating with health system actors to strengthen policy frameworks for the health sector. By building the capacity of policymakers to define the rules that govern the health sector more clearly and of civil society to hold policymakers accountable for these rules, HPP works across the building blocks to achieve results. HPP also
collaborates with host-country stakeholders to generate and use health system data, including financing and service data, to better understand and address health system needs. Specifically, the project

- Trains women leaders to be health system leaders in both government and advocacy roles
- Works with civil society advocates to hold local government officials accountable for health sector commitments
- Builds local capacity in the development of data and tools for advocacy and policy
- Collaborates with health system stakeholders, including ministries of health, on policy framework development
- Supports health sector decentralization by assisting policymakers to define roles between different levels of government
- Strengthens health sector stewardship of government institutions and agencies by building capacity to address new roles and responsibilities
- Designs and applies tools, approaches, and strategies to accurately determine the cost and impact of health programs
- Helps policymakers and advocates understand and plan for costs associated with health policies and programs

**Leadership and Governance**

HPP works to strengthen the capacity of national and local governments, civil society groups, the private sector, and other health institutions to strengthen forums for health stakeholder engagement; foster stewardship; track progress of health policy, financing, and related programs; and increase accountability for policy and funding commitments. HPP’s governance initiatives cut across family planning and reproductive health, HIV, and maternal health programs. We develop individual and institutional capacity across multiple sectors to engage stakeholders in health policy development, generate and use evidence more effectively, and create and sustain systems to improve accountability for policy action and, ultimately, improve health outcomes.

**Health Financing**

HPP works to strengthen health financing to maximize the efficiency, effectiveness, and equity of health programs. While our main focus areas are HIV, maternal health, and family planning and reproductive health (FP/RH) programs and services, improvements in health financing contribute to strengthening the health system as a whole. Maximizing efficiency and effectiveness (E²) and improving health financing policies and systems are central to this endeavor. Health financing policy determines how health systems generate, allocate, and use resources. “Efficiency” involves cutting costs without reducing the quality or quantity of the program’s outputs, while “effectiveness” refers to achieving greater impact without increasing long-term costs.

**Health Information Systems**

The strategic use of data and information in advocacy and decision making helps strengthen health systems by promoting the efficient, equitable, and effective use of resources. HPP builds local capacity to gather, analyze, and use data to support evidence-based decision making. We support the design, adaptation, and use of innovative models and tools, including the RAPID Model, the Spectrum System of Policy Models, and the GAP Tool. As a result, local stakeholders are able to strategically use data and information from these tools to inform health policy decisions.

**How to Work with Us**

For over 40 years, Futures Group has managed large and complex international health and development projects for a range of major development players, achieving significant results on the ground in more than 100 countries. Host-country partners with interest in receiving project assistance should contact their USAID Mission. All Missions may participate through field support. For information on how to work with the Health Policy Project please contact:

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