

HEALTH POLICY PROJECT END-OF-PROJECT INNOVATION EXCHANGE

October 22, 2015

8:00am—3:00pm

National Press Club, Washington, DC

Empowered People Creating Lasting Change



Health Systems



Evidence



Localization



Equity



Financing





LETTER FROM THE DIRECTOR

Dear Colleagues:

On behalf of the Health Policy Project, I am pleased to welcome you to the Innovation Exchange.

Over the past five years, HPP has helped developing countries bring about real change in the health of people and communities by strengthening policy, advocacy, governance, and financing for strategic, equitable, and sustainable health programming. We have done this with a focus on people, advocates, community leaders, and government decisionmakers—most importantly, those dedicated to affordable high-quality, voluntary family planning for women and girls; the elimination of preventable child and maternal deaths; and the achievement of an AIDS-free generation.

Investing in policy pays off. It is the foundation for equitable systems and sustainable programs. Policy drives change—how services are delivered, who accesses them, where clinics are built, how resources are allocated, and how HIV treatment is delivered equitably.

During my 15 years working on policy projects, I have seen the approach to health policy evolve as governments have built capacity to envision, implement, and create sustainability and local ownership of health programs. It has been an honor to work on HPP with a well-respected, responsive, and flexible team producing such remarkable results. We have created lasting change. When a mother can access free maternity care, when a person infected with HIV can find treatment at a local facility, when a transgendered woman is welcomed into a health clinic for care—these are the times when I know we have made an impact.

At today's Innovation Exchange, we will feature our shared successes—from the elimination of health facility user fees in Kenya, to family planning budget advocacy in Guatemala, to advances in public-private partnerships for healthcare delivery in Afghanistan. We will showcase the successful implementation of family planning costing models throughout Africa and fill you in on activities that have helped reduce the stigma and discrimination against people living HIV and other key populations in West Africa and the Caribbean. These are just a few of the many achievements making a difference today and informing future policies and resource allocation.

All of us on the Health Policy Project are tremendously grateful to the United States Agency for International Development and the United States President's Emergency Plan for AIDS Relief for their far reaching vision on health policy. Future success will depend on placing people at the center of health policy: promoting equity, inclusivity, and human rights; supporting localization to bring health systems closer to the people they service; increasing sustainable, predictable, and adequate financing for policy implementation; and strengthening accountability so citizens can hold governments and service providers responsible for meeting their needs.

I hope you enjoy your time with us today. We look forward to your participation as we reflect on achievements and lessons learned and look to the future of global health policy.

Sincerely,



Suneeta Sharma

AGENDA

The Health Policy Project has been working with partners around the world at the national and subnational levels to build capacity for improved global health policy, advocacy, governance, and financing. We look forward to sharing innovations, results, and experiences in an interactive setting designed for forward-looking discussion and dialogue among our colleagues in global health policy.

- 8:00–8:30** **Registration and Breakfast**
- 8:30–8:50** **Welcome by Sarah Clark**
Vice President, Special Projects, Health Policy Project, Futures Group
- 8:50–9:05** **Keynote Address by Jennifer Adams**
Deputy Assistant Administrator, Bureau of Global Health, USAID
- 9:05–10:05** **USG’s Role in Advancing Health Policy and Financing**
Panel discussion
- 10:05–10:15** **Remarks by Linda Cahaelen**
*Health Development Officer and AOR Health Policy Project
Bureau for Global Health, USAID*
- 10:15–10:30** **Empowering People, Transforming Lives, for Lasting Change**
Presentation by Suneeta Sharma, Director Health Policy Project, Futures Group
- 10:30–10:45** **Break**
- 10:45–12:15** **Info Circuits**
Roundtable discussions on a range of health policy topics (pp. 5–30)
- 12:15–1:15** **Lunch**
With music by Cheick Hamala Diabate
- 1:15–2:45** **Concurrent Sessions**
The Art and Science of Family Planning Policy Advocacy (p. 31)
HIV, Policy, Advocacy, and Human Rights: Challenges and Approaches (p. 33)
Pathways to Sustainability: Health Financing Reform (p. 35)
- 3:00** **End of Program**

SARAH CLARK: *Welcome*

Vice President, Special Projects

Health Policy Project, Futures Group

Sarah Clark is a distinguished international development leader with more than 30 years of demonstrated experience in leadership positions within government and philanthropic organizations. She currently serves as vice-president for special projects. From 2008 until January 2014, she was the Director of the Health Policy Project and its predecessor, the USAID | Health Policy Initiative. Until July 2015, she was concurrently the Director of the Center for Policy and Advocacy. Before joining Futures Group, Sarah served as Director of the Population Program at the David and Lucile Packard Foundation in Los Altos, California. Before that, she served for more than 22 years as a Foreign Service officer with USAID.

JENNIFER ADAMS: *Keynote Address*

Deputy Assistant Administrator, Bureau of Global Health, USAID

Jennifer Adams manages assignments for the offices of population and reproductive health, HIV/AIDS, and health systems, among others. Previously, she headed USAID's Office of Donor Engagement. Her duties involved analysis, communication, and collaborative efforts to generate joint understanding and action on key development priorities with both bilateral and multilateral donor partners around the world.

PANEL DISCUSSION:

USG's Role in Advancing Health Policy and Financing

Moderated by: J. Stephen Morrison

*Senior Vice President and Director, Global Health Policy Center
Center for Strategic and International Studies (CSIS)*

J. Stephen Morrison is the senior vice president at the Center for Strategic and International Studies (CSIS) and director of its Global Health Policy Center. Stephen writes widely; has directed several high-level commissions; and is a frequent commentator on U.S. foreign policy, global health, Africa, and foreign assistance. He served in the Clinton administration, as committee staff in the House of Representatives, and taught for 12 years at the Johns Hopkins School of Advanced International Studies.

LINDA CAHAELN: *Remarks*

Health Development Officer and AOR Health Policy Project

USAID Bureau for Global Health

Linda Cahaeln is a Health Development Officer in USAID's Office of Population and Reproductive Health. She currently manages the global Health Policy Project in over 30 developing countries, focusing on policy, advocacy, financing, and governance issues within the areas of family planning, HIV/AIDS, and maternal and child health. Linda works closely with global donors, developing country governments, global and local nongovernmental organizations, and USAID offices in Africa, Asia, Europe and Eurasia, and South America.

SUNEETA SHARMA:

Empowering People, Transforming Lives, for Lasting Change

Director, Health Policy Project, Futures Group

Suneeta Sharma brings more than 20 years of experience in health policy, financing, and equity. She has worked in both academia and global health programming, focusing on policy and evidence-based solutions to health systems challenges at the country level. Since 1999, Suneeta has worked for Futures Group in several capacities, including senior health economist, deputy director for family planning and reproductive health, and most recently, as managing director for Futures Group India. She has designed and implemented policy and financing approaches to address access barriers among the urban and rural poor in India, Kenya, and Peru. She also brings expertise from serving on successive policy projects, the USAID | Health Policy Initiative and POLICY Project II, both predecessors to the Health Policy Project.



INFO CIRCUITS: *Health Systems*

1

Beyond Training: A Portfolio of Capacity Development Approaches that Promote Tailored Transformation that Sticks

Hosted by: Ann Hendrix-Jenkins & Nancy Yinger

Developing capacity while simultaneously trying to reach technical objectives is a common challenge. Most people are not technical specialists and experts in learning theory, facilitation, organizational development, and change management. Lucky for you, we capacity development nerds have created easy-to-use mechanisms that can be built into project design and implementation. These enable capacity to improve, freeing you to focus most of your energy on other project roles and responsibilities. At this info circuit session, we will demonstrate a card-sorting exercise and engage everyone in a dialogue based on this classic participatory sorting methodology.

Hosted by

Ann Hendrix-Jenkins

*Technical Director, Capacity Building
Health Policy Project, Futures Group*

For nearly three decades, Ann has worked on a range of health issues, including family planning and reproductive health, maternal and child health, and infectious diseases, with a focus on capacity development and knowledge management at all levels. Her Masters in International Development reflects her commitment to principles of sustainability and equity. She has worked with civil society and government systems on community engagement, organizational development, and change management. Ann's interest in advocacy dates back to her work as a Peace Corps volunteer teaching English and art. She promotes clear language, intuitive design, and use of technology where appropriate. She believes in engaging stakeholders through the use of participatory design, experiential learning, games, and data visualization, based on theories of learning and social and behavior change. She is also passionate about gender issues; and founded a book company, Boys Camp Books, that seeks to dismantle harmful stereotypes about boys.

Nancy Yinger

*Deputy Director for Cross Cutting Issues
Health Policy Project, Futures Group*

Nancy Yinger has nearly 40 years of experience in international reproductive health and gender programming. She oversees HPP's work on capacity development, knowledge management, M&E, and gender, with particular focus on the latter two, as well as the project's Asian field programs. She has also served as the acting technical director for capacity development, ensuring that key products were completed and published. Prior to joining HPP in 2013, Nancy worked for a range of other NGOs, including EngenderHealth, IPAS, Center for Global Development, the Population Reference Bureau, ICRW, and PATH. She worked at USAID as the resident demographer in the Africa Bureau in the mid-80s.



Policy and Governance through a Local Ownership Lens: A Focus on Capacity Development Outcomes with Women Leaders in Africa and Citizen Networks in Guatemala

Hosted by: Anne Jorgensen & Herminia Reyes

Meaningful engagement of diverse civil society groups in crafting local solutions to public health issues are key to inclusive country ownership—or local ownership—of sustainable development. In this session, HPP will share outcomes and insights from two capacity development activities to strengthen civil society’s role in policy and governance: (1) empowering 70 African women leaders in family planning and reproductive health policy advocacy; and (2) strengthening three types of citizen networks at the national and local levels in Guatemala (nearly 540 organizational members) to advocate and hold local governments accountable for the governance of health, nutrition, and education services. Roundtable participants will share key lessons learned from their related field experiences to create a collective list of tested practices to foster sustained civil society engagement in local systems for policy and governance. We will discuss recommendations for future program designs, including consideration of the principles for engaging local systems in USAID’s Local Systems Framework (April 2014) and agency recommendations (draft, January 2015) for organizational capacity development measurement within local systems.

Hosted by

Anne Jorgensen

Senior Technical Advisor, Leadership and Capacity Development

Health Policy Project, Plan International USA

Anne Jorgensen leads Plan’s Health Policy Project team and provides technical direction and assistance in advocacy, individual and organizational capacity development, women’s leadership, civil society engagement, networking, policy implementation, and localizing capacity development. Throughout 16 years working on USAID’s global health policy projects, Anne has had various roles such as Technical Director for Capacity Development, Asia Regional Manager, Country Manager for HPP India and Russia, and Advocacy Advisor. She has been part of the women’s leadership in FP/RH activity team; led the design and development of an extensive suite of innovative resources for organizational capacity assessment and planning in policy, advocacy, finance, and governance; and developed the USAID | Health Policy Initiative’s first policy implementation assessment tool. She has worked with country staff, local governments, NGOs, and CSOs in 20 countries.

Herminia Reyes

Director, Guatemala

Health Policy Project, Futures Group

Herminia Reyes has more than 35 years of experience working in social programs, specifically related to education and health. For 29 years, she worked at various government institutions in various positions at the local and national levels. Since 2008, she has worked for international development organizations, including managing several of USAID’s projects in Guatemala. Currently, with Futures Group, she is the Program Director of the Health and Education Policy Project and is the legal representative of the company in Guatemala. Herminia has expertise in the leadership, design, and implementation of projects; financial administration; policy investment and policy monitoring; political dialogue and advocacy; and capacity development and team building.



3

Positioning Respectful Care at the Forefront of the Maternal Healthcare Agenda

Hosted by: Mande Limbu & Mary Beth Hastings

While many interventions have aimed to improve the availability of skilled birth care, less consistent attention has been focused on the quality of such care, specifically to address the widespread occurrences of disrespect and abuse many women encounter in facility-based maternity care. Providing access to high-quality maternal healthcare—especially around the time of birth—is a critical, lifesaving issue for women and their newborns and a challenge for healthcare systems and providers. Since 2010, WRA and global and host-country partners have galvanized action among key stakeholders to promote the provision of respectful maternity care (RMC) and build the capacity of individuals and institutions to successfully address disrespect and abuse in facility-based childbirth. Participants at this session will be introduced to global and national-level initiatives that have helped bring RMC to the forefront of the maternal healthcare agenda and have the opportunity to explore evidence-based approaches to advance RMC.

Hosted by

Mande Limbu

*Senior Advisor, Global Policy and Advocacy
Health Policy Project, White Ribbon Alliance*

Mande Limbu (LLM, JSD) is a human rights lawyer whose career is devoted to advocating improved maternal and reproductive health. She served as a human rights consultant on the POLICY Project from 2004–2006. From 2008–2009, she worked as a Program Director at Gender Action, a U.S.-based NGO, conducting advocacy to leverage reproductive health and HIV/AIDS funding from international financial institutions. In 2012, Mande joined the White Ribbon Alliance (WRA) in Washington, DC, and serves as the Maternal Health Technical Advisor for HPP. Before joining WRA, Mande worked for CARE Tanzania as the Director of Maternal and Reproductive Health, where she was responsible for providing strategic leadership in program development and implementation and policy engagement. She received her LLB from University of Dar es Salaam, LLM from Georgetown University and JSD from Cornell University.

Mary Beth Hastings

Consultant

Mary Beth Hastings, a seasoned analyst of global health policies and their impact on women and girls, has more than 20 years of academic and professional experience in international sexual and reproductive health, gender, and human rights issues. She currently provides senior-level consulting to international development organizations, foundations, and sexual and reproductive health and rights organizations, including in the Global South. Her support includes building organizational capacity and advocacy strategies; leading workshops and retreats; and developing policy briefs, conceptual frameworks, and assessments. She previously served as vice president for the Center for Health and Gender Equity (CHANGE), where she designed, implemented, and evaluated policy advocacy programs, directing the organization's work on respectful maternity care and other sexual and reproductive health and rights issues.



4

Reaching the Poor: A Policy Approach to Health Equity

Hosted by: Nicole Judice & Monica Wanjiru

Developing policies to target needed health services to reach to the poor is an essential element to progress toward universal health coverage. In the last two decades, evidence on the improvement of inequalities in use of key health services has been mixed across countries, where the effort to develop pro-poor policies is one of the determinants. This session will explore the trend in inequalities of health services at the global level and then use a case study from Kenya to illustrate how HPP generated evidence for advocating with the Ministry of Health to change its policies, such as the abolishment of user fees at public facilities to improve health services delivery for the poor. Participants will learn about the role of health policy in addressing health inequalities and the process that HPP used to inform the development of a pro-poor policy in Kenya.

Hosted by

Nicole Judice

Senior Technical Advisor

Health Policy Project, Futures Group

Nicole Judice has 17 years of experience as a technical expert, trainer, and manager in global health. She brings expertise in policy and advocacy, M&E and strategic information, strategic planning, qualitative research, and capacity development. On HPP, she has led the project's capacity development support to the Central Asian Association of PLHIV, trained NGOs in advocacy, supported policy and capacity development portfolios in Kenya, and led HPP's efforts to develop approaches to monitor and evaluate policy reform. On MEASURE Evaluation, Nicole developed curricula and guidance documents and trained individuals and teams in using data for program management, data analysis and interpretation, and M&E in Nigeria and Tanzania. She also worked at the Russian Ministry of Health's Central Institute for Skin and Venereal Disease, where she designed and conducted research about improving quality of care and referrals, strengthening behavioral surveillance, and meeting the HIV prevention needs of sex workers.

Monica Wanjiru

Communication Specialist, Kenya

Health Policy Project, Futures Group

Monica Wanjiru has several years' experience in designing and implementing research and behavior change communication and advocacy activities in Kenya and other countries in sub-Saharan Africa. She has a specific interest in promoting the use of research evidence in program and policy design. She joined Futures Group in 2013, bringing experience gained from various organizations, including Johns Hopkins University CCP, Population Council, and FHI360.



5

You're Not the Boss of Me! Improving Quality in the Private Sector through Public-Private Engagement and Effective Government Stewardship in Afghanistan

Hosted by: Mohammad Yousuf Jabarkhil & Lauren Archer

Ensuring the quality of health services in the private sector is a challenge for many countries and requires effective government oversight and public-private engagement. Afghanistan has long lacked a systematic approach to objectively assessing health services and effectiveness in the private health sector. HPP supported the Ministry of Public Health (MoPH) to develop and implement policies and regulatory systems to better engage and oversee the rapidly growing private health sector and to develop Minimum Required Standards (MRS) to address safety and quality at private facilities. Private facilities, through the Afghanistan Private Hospitals Association, are using the MRS tool to self-regulate and improve quality; while the public sector, through the MoPH Monitoring and Evaluation Unit, is using the tool for the joint inspection of facilities. Use of the tool has increased transparency and improved cross-sectoral collaboration and is raising standards at private facilities. This info circuit session will provide a brief overview of the activities undertaken in Afghanistan to build MoPH capacity to regulate the private sector and improve health services, including the MRS tool and its implementation. Participants will then have the opportunity to explore how this approach could be applied in other settings and debate the role of the government and the extent to which it should regulate the private health sector.

Hosted by

Mohammad Yousuf Jabarkhil

*Deputy Team Leader, Afghanistan
Health Policy Project, Futures Group*

Mohammad Yousuf Jabarkhil has more than 12 years of experience in health system strengthening, leadership and management, private sector development, and policy development and implementation. In his current role, he supports the Afghan Ministry of Public Health to improve the policy environment for the private health sector, build the capacity of local organizations to deliver high-quality healthcare products and services in the private health sector, build the capacity of the government to be an effective steward of the health system, and mainstream gender throughout the health sector. He is responsible for strategy development and the implementation of major HPP initiatives in Afghanistan, focused on private health sector development, private association development, public-private partnerships, health financing, gender, social marketing, and capacity building.

Lauren Archer

*Technical Advisor
Health Policy Project, Futures Group*

Lauren Archer provides technical support to HPP Afghanistan and Futures Group's private health sector, total market approach, and social marketing activities. In her current role on HPP Afghanistan, she supports activities to build the capacity of the Ministry of Public Health to better engage and regulate the private health sector, strengthen private health sector associations, and improve the evidence base for alternative health financing. Previously, she worked with the Center for Advancing Research on Health Systems at Columbia University, where she conducted research on the constraints to scale-up in Ghana's primary healthcare system. She also served as a community health educator for the U.S. Peace Corps in rural Nicaragua, with a focus on sexual and reproductive health education.



INFO CIRCUITS: Evidence



Getting It Right: Lessons Learned from Costed Implementation Plans for Family Planning

Hosted by: Modibo Maïga & Nichole Zlatunich

Through FP2020 and the Ouagadougou Partnership, many countries have made financial, policy, and program commitments to increase FP access and choice for women and girls. To achieve these commitments, a number of countries have developed costed implementation plans (CIPs) for family planning. Each new CIP provides an opportunity to tailor technical assistance and tools to help countries achieve their goals; presenting opportunities for lessons to be learned to further strengthen CIPs and their impact. A truly consultative process can capitalize on the synergies among stakeholders and effectively build and maintain a sense of ownership and commitment to fully execute and fund the plan. Setting goals that are ambitious (but realistic to the country's context), developing local capacity, putting systems in place, and fostering a culture that understands that the CIP is a living document that requires updating and adjusting to execute properly—including regular gap analyses to identify resource gaps and make actionable plans to fill them—supports FP goal achievement in countries. Participants at this session will discuss ways to improve the process for developing and implementing the next generation of CIPs, as well as contribute early thought-leadership on how to improve the current processes, models, and tools used to support countries in developing health strategies more broadly.

Hosted by

Modibo Maïga

Regional Director, West Africa

Health Policy Project, Futures Group

Modibo Maïga has more than 28 years of experience in the management, formulation, planning, and implementation of public health programs. In his current role, he coordinates the activities for HPP and Advance Family Planning in francophone West Africa. Modibo has overseen an innovative initiative to increase NGO and religious leader's involvement in family planning and HIV and AIDS in the region. Previously, Modibo supported the USAID | Health Policy Initiative's program in Mali and was also responsible for several institutes within the Mali Ministry of Health.

Nichole Zlatunich

Senior Program Advisor

Health Policy Project, Futures Group

With more than 10 years of experience in population, family planning, and sexual and reproductive health and rights programs, Nichole Zlatunich is an expert in program and policy design, advocacy, strategic planning, program management, and capacity building in Africa. Under HPP, she has provided technical and coordination oversight for the development of costed implementation plans (CIPs) for family planning in Ethiopia, Ghana, Malawi, Nigeria, Uganda, and Zambia. She has also provided costing assistance for the Myanmar CIP. In addition, Nichole has extensive experience in providing training and capacity-building technical assistance for adult learners with varying skill sets, in both formal and informal settings, and working with nascent organizations and government bureaucrats and politicians at various levels of government in Africa.



7

“Governor, if you invest in contraception...”: Using New Evidence to Motivate Action on Family Planning

Hosted by: Sada Danmusa & Kaja Jurczynska

With just five years left to implement programs and achieve FP2020 goals, advocates are seeking new tools/models to drive action on FP policies, programs, and funding at national and subnational levels now. In response to these and other needs, Futures Group developed a new model, ImpactNow, which quantifies the near-term health and economic benefits of family planning. To date, the model has been applied in more than seven low-income countries at both national and subnational levels. ImpactNow applications have been holistic and collaborative in nature, covering topics from model mechanics to the development of key messages for policymakers, advocacy simulations, and more. Armed with compelling evidence on the benefits of FP—including maternal and child deaths averted, savings to the health sector, and dollars saved per those spent on contraception—FP champions are successfully advocating to their governments to increase funding for contraceptive commodities, supplies, services, and information. This info circuit session will therefore discuss HPP’s ImpactNow model application process and successes and discuss other new tools and approaches for motivating action.

Hosted by

Sada Danmusa

*Country Representative, Nigeria
Health Policy Project, Futures Group*

Sada Danmusa is the Project Director of Technical Support Unit Project funded by the Bill and Melinda Gates Foundation, as well as the Nigeria Country Representative for the USAID-funded Health Policy Project. Prior to joining Futures Group, he served as a technical consultant on health system strengthening at the National Primary Health Care Development Agency, as well as a bottleneck analysis consultant for UNICEF, Nigeria. Sada’s expertise is in project management, integrated delivery, and health system strengthening; and he has nearly 15 years professional experience supervising the implementation and evaluation of complex public health projects across many portfolios, including maternal, child, and newborn health; reproductive health; family planning; HIV/AIDS; childhood immunizations; and primary health care systems strengthening. Sada is currently coordinating capacity assistance for Nigeria’s federal and state ministries to facilitate the achievement of national FP goals.

Kaja Jurczynska

*Demographer
Health Policy Project, Futures Group*

Kaja Jurczynska serves as the Country Focal Point for the Health Policy Project in Nigeria and contributes to Futures Group’s FP/RH model development and implementation portfolio. As part of her work in Nigeria, Kaja designs, executes, monitors, and reports on the project’s diverse technical activities. She also refines existing HPP models/tools, including DemDiv and ImpactNow, and completes in-country validations and trainings for capacity development with civil society and government partners. Kaja also conducts research on core demography and family planning, examining the drivers, determinants, and methodologies for predicting fertility change in sub-Saharan Africa. Prior to joining Futures Group, she served as a Research Associate at PAI.



8

How to Effectively Communicate Model Results: Field Experience with the DemDiv Model

Hosted by: Elizabeth Leahy Madsen & Senait Tibebe

The potential benefits of a demographic dividend have captured the attention of leaders in many countries, creating an opening for targeted policy strategies to realize a dividend while also improving individual health, education, and well-being. Yet, the dividend is a complex concept that poses challenges for policy communication and advocacy. In 2014, HPP developed DemDiv, a new resource to project the potential demographic dividend in any country. This customizable model is designed to increase decisionmakers' support for investments in the multisectoral policies required to achieve a dividend, integrating family planning and education with economic competitiveness and governance. DemDiv has been applied in Ethiopia, Côte d'Ivoire, Kenya, Nepal, and Uganda. In this session, participants will learn how the DemDiv results were disseminated to policymakers in several of these countries. As a group, participants will strategize tactics and messages to effectively communicate and build support for these complex concepts among high-level decisionmakers.

Hosted by

Elizabeth Leahy Madsen

Senior Technical Advisor, Family Planning Programming Health Policy Project, Futures Group

Elizabeth Leahy Madsen has more than 10 years of experience in international population and reproductive health research, advocacy, and program management. Her work focuses extensively on demographic and family planning policy models, including the DemDiv model developed by HPP. She has consulted on demographic issues for the Aspen Institute, George Washington University, and the Woodrow Wilson Center; and was a senior research associate at PAI. She has published more than 50 journal articles, book chapters, and technical reports and holds a master's degree in international affairs.

Senait Tibebe

Country Director, Ethiopia Health Policy Project, Futures Group

Senait Tibebe currently coordinates HPP's family planning, reproductive health, and population activities in Ethiopia. Previously, for the USAID|DELIVER Project, she gained extensive experience in developing logistics management information systems and providing training in contraceptive security. With Abt Associates, she contributed to the design of a workplace and private HIV&TB prevention and control program, focusing on public-private partnership, social marketing, and social franchising. Prior to Abt, Senait held various positions at Pathfinder International/Ethiopia, focusing on program monitoring and evaluation, and at the Ethiopian Ministry of Urban Development and Housing. She has made major contributions in research, including contributing to a book titled, *The Demographic Transition and Development in Africa: The Unique Case of Ethiopia*, published in September 2010 by Springer Science+Business.



Modeling Cost, Modeling Impact: A Runway to Smart Investment Cases for HIV

Hosted by: Alexander Paxton & Juan Dent

How can we link scale-up targets for HIV and AIDS strategies to potential impact? Can more be done with constrained resources at the strategic level? How can we show the impact of prioritizing only the “right places” and with the “right things”? Participants at this info circuit session will be exposed to different investment case modeling methods that allow stakeholders to apply evidence when preparing national HIV and AIDS targets, prioritizing interventions, and advocating for related resources. The use of mathematical models that combine cost and impact modeling allows stakeholders to incorporate impact indicators, such as the numbers of lives saved or infections averted, when prioritizing within constrained budgets. We will introduce participants to HPP’s HIV investment cases in Ghana, Ukraine, and Mozambique (at the national and subnational levels) and discuss how the Spectrum Goals Model and the new Local Epidemic Assessment for Prevention (LEAP) model can support them. These discussions will help participants develop a greater appreciation for how investment cases and modeling studies can guide HIV strategic planning and geographic and intervention-based prioritization and learn how both PEPFAR and high-burden-country governments can expand the use of such methods.

Hosted by

Alexander Paxton

Technical Advisor, Health

Health Policy Project, Futures Group

Alexander Paxton is currently the director of Futures Group’s collaboration with the GSM Association, a project developing new models to estimate the costs and impacts of mHealth interventions administered by the private sector in eight sub-Saharan countries. He also leads HPP’s collaboration with the Benjamin Mkapa HIV/AIDS Foundation in Tanzania, building the capacity of local CSOs to conduct policy-relevant research and advocacy for human resources for health. In addition to these roles, he has been instrumental in developing and launching analytical techniques to link electronic medical records and service-delivery costing methods to estimate outcome-adjusted costs of ART, enabling a new, more effective mechanism for evaluating health system cost and performance. Alexander brings technical expertise in health financing, costing, integrated programs, and economic and demographic modeling, among other methodologies.

Juan Dent

Research Assistant, Health

Health Policy Project, Futures Group

Juan Dent supports mathematical modeling to improve government policies and health financing in developing countries, particularly Mozambique, and to generate evidence for advocating greater local government funding for health. As part of the HPP monitoring and evaluation team, he has supported evaluations on the impact of policies in protecting reproductive health in Guatemala and the impact of a series of gender and sexual diversity trainings held in PEPFAR-funded countries. Juan received his B.S. from Georgetown University’s Department of International Health.



When Cerebral Minutiae Meet Personal Passion: The Quantitative Side of Policy Analysis and Advocacy

Hosted by: Sandra Duvall & Ronald MacInnis

HPP Decision Models identify global standards for policies affecting access to HIV, STI, and addiction services for men who have sex with men, sex workers, transgender people, and individuals who use drugs. These models support an inventory and analysis of policy language to identify specific laws, regulations, policies, or procedures that need to be added, changed, or removed. Success in implementing these models includes identifying laws and other policies that fall outside of international norms and identifying language in foundational documents that support broader advocacy agendas. Challenges with implementing the model fall primarily into the realm of developing local understanding of the importance of and skills in this level of analysis. Participants at this session will be introduced to the general topic areas included in the analysis and broad findings from the implementation, as well as have the opportunity to explore the pros and cons of this approach and any potential broader application.

Hosted by

Sandra Duvall

Senior Technical Advisor, HIV

Health Policy Project, Futures Group

Sandra Duvall works in West Africa and the Caribbean. She has expertise in working with key populations, particularly sex workers, men who have sex with men, and transgender persons; and in stigma and discrimination and gender. Her work with HPP has focused on HIV-related policy analysis, advocacy planning and implementation, and stakeholder engagement for key populations. She has also conducted workshops and supported the development of policies and programs to address gender-based violence. Sandra's prior work experience includes adolescent HIV prevention and behavior change research in the Democratic Republic of Congo, STI prevention research for sex workers in Madagascar, and the implementation of sexual and reproductive health programs for Latina women in the United States.

Ronald MacInnis

Deputy Director, HIV, Health Policy Project, Futures Group

Ron MacInnis has 25 years of experience promoting the development of community and civil society leadership and engagement with counterparts throughout Africa, Asia, the Caribbean, and Latin America to successfully develop, adopt, and implement HIV policies and provide high-quality services. He is skilled at navigating public, private, NGO, and FBO sectors on HIV and RH issues; and augmenting local capacity to collect, analyze, disseminate, and use data for decision making and strategic planning. As Deputy Director for HPP's global HIV portfolio, Ron has contributed to building numerous national AIDS strategies, civil society action strategies, and coalition building among PLHIV and service provider networks; and has convened diverse groups of actors to put evidence-based policies into practice related to HIV treatment, HIV stigma, and legal barriers. Directing a team of health economists, policy analysts, sociologists, public health policy and program specialists, and other stakeholders around the globe, he has stimulated research agendas across all areas of HIV evidence gathering.



INFO CIRCUITS: *Localization*



Building Political Will to Strengthen Social Protection Networks

Hosted by: Annie Chen-Carrington & Alyson Lipsky

Haiti, like many countries, has a large number of organizations providing child protection services and services for survivors of sexual and gender-based violence (SGBV) that often work in isolation. As a result, the country is facing critical challenges, such as low referral rates, poor data collection, and limited understanding of the service provision landscape. HPP developed and implemented an approach focused on strengthening multisectoral protection service networks by building political will, establishing referral networks, supporting linkages between state and service providers, and developing stakeholder capacity to use maps. Participants in this session will be introduced to HPP's multisectoral approach to strengthening networks and broad findings from implementation, as well as have the opportunity to explore the pros and cons of this approach and potential opportunities for broader application.

Hosted by

Annie Chen-Carrington

Health Economist

Health Policy Project, Futures Group

Annie Chen-Carrington is a health economist with more than eight years of experience designing, managing, and evaluating public health programs in low- and middle-income countries. Since arriving at Futures Group, she has been focused on providing technical assistance in financial costing and modeling and program management to countries in Haiti and West Africa. Annie is the Country Focal Point for the \$7.1M USAID-funded HPP Haiti project, where she provides management and technical oversight. She is also the project director in Cameroon for the \$1.5M USAID-funded KIDSS project, where she works closely with colleagues in strengthening monitoring and evaluation, management information systems, and participatory mapping for orphans and vulnerable households. She also provides technical leadership for project portfolios, leading the development of research design and data collection tools, project workplans, budgets, and deliverables.

Alyson Lipsky

Health Governance Specialist

Health Policy Project, RTI International

Alyson Lipsky has approximately nine years of experience in international development and global health. She has developed expertise in health governance, health policy, and program management. At RTI International, Alyson designs and implements programs that aim to strengthen accountability for family planning, address issues of stigma and discrimination among vulnerable populations, and create stewardship. Previously, she worked at Development Alternatives, Inc. (DAI), as a Development Specialist, where she contributed to the design and implementation of projects that focused on increasing economic and food security for households affected by HIV/AIDS and poor health and on emerging pandemic threats. Before joining DAI, Alyson was the Assistant Director at The George Washington University's Africa Center for Health and Human Security, where she was responsible for developing the center's programmatic areas throughout Africa and facilitating collaboration both within and outside the university.



12

Facing the Devil in the Details: Health System Reform in Kenya

Hosted by: Taylor Williamson & Elkana Ong'uti

Decentralization is increasingly being implemented as a way to bring government to the people, providing opportunities for improved accountability, oversight, and management. Yet, the devil is in the details as local governments struggle with integrating staff from multiple agencies and levels, clarifying new roles, managing internal power dynamics, and building accountability relationships. This info circuit session will use HPP's work in two Kenyan counties to discuss some of these common challenges to meaningful decentralization of the health system, as well as innovative approaches to addressing them. We will also discuss preliminary results, including improved political will, accountability, and clear operational plans. Participants will provide thoughts on how decentralization affects health systems and potential local government responses to decentralization.

Hosted by

Taylor Williamson

Technical Director

Health Policy Project, RTI International

Taylor Williamson is an international public health and governance professional with 10 years of experience designing and managing international assistance programs in health systems, civil society strengthening, decentralization, and public management. Taylor coordinates HPP's health governance portfolio and provides technical assistance to governments and civil society on public health and governance challenges. Before coming to HPP, he managed Health Systems 20/20 governance activities, including health systems assessments and HIV advocacy and mainstreaming throughout the Caribbean and West Africa. Taylor previously worked at Cooperative Housing Foundation International in Rwanda, where he worked with a wide range of civil society organizations to improve strategic planning, administration, and human resources management skills. He earned a Master of Public Health from Tulane University and a Bachelor of Arts in Biology from Colorado College.

Elkana Ong'uti

Head, Policy and Planning Department

Ministry of Health, Government of Kenya

Elkana Ong'uti is responsible for policy and planning in the Ministry of Health of Kenya. He has approximately 25 years of experience in public service, having worked in various public sectors. Elkana has been involved in coordinating socio-economic studies and developing policies and strategies, including for health financing; and currently sits on the Kenya Vision 2030 Delivery Board and the Institute of Healthcare Management Advisory Board, Strathmore Business School. He is a fellow of the Capacity Building for Effective Health—Health Financing; the Global Flagship Programme: Health Systems Strengthening and Sustainable Financing—The Challenge of Universal Health Coverage (World Bank Institute); and Making Devolution Work: Tools for Policy Makers and Managers (Harvard School of Public Health), among others. In 2003, he received a Presidential award, the Order of the Grand Warrior of Kenya, for exemplary service.



Supporting Strategic Planning and Sustainable Investments in GeoHealth Mapping for HIV

Hosted by: Anita Datar, Nate Heard, & Isabel Brodsky

Geographic targeting is now a critical component of HIV response and control efforts. Using mapping and spatial analysis, countries can achieve a better understanding of variations in HIV prevalence at subnational levels; and more effectively link epidemiological trends with other available data, including on health service facilities, transport routes (e.g., roadways, waterways), availability of social services, and funding. As countries pursue more routine use of mapping and spatial analysis for HIV, they must invest in long-term goal and priority setting, strategic planning, and continuous monitoring and evaluation. This info circuit session will present HPP's experiences in building capacity for developing and using maps for decision making. Participants will discuss the challenges and opportunities in taking a geographic approach to HIV. What investments around strategic financing and planning must countries make to have this be successful? What capacities need strengthening to make successful geographic targeting a reality? How can data ownership and sharing be improved? Participants will also brainstorm how countries can achieve progress toward sustainable investments in geographic information systems.

Hosted by

Anita Datar

*Senior Technical Advisor, HIV
Health Policy Project, Futures Group*

Anita Datar is a Senior Technical Advisor on the USAID and PEPFAR-funded Health Policy Project and most recently managed the GeoHealth Mapping activity. She has nearly 14 years of experience working in global health and international development, including HIV program design and implementation, strategic planning, facilitation, training, quantitative and qualitative research, monitoring and evaluation, health information systems, geographic information systems, strategic information, and project and knowledge management. She completed her Master of Public Administration and Master of Public Health from Columbia University's School of International and Public Affairs and School of Public Health, respectively; served as a Peace Corps volunteer in Senegal, and speaks French and Marathi.

Isabel Brodsky

*Data Use Advisor
Health Policy Project, Futures Group*

Isabel Brodsky recently served as HPP's country coordinator for Rwanda and South Africa and led the data demand and use (DDU) work for the GeoHealth Mapping activity. She has broad experience in global health and international development, including in DDU, HIV

program implementation, facilitation, training, geographic information systems, family planning, malaria, neglected tropical diseases, and water and sanitation. Isabel has a Master of Arts in International Political Economy and Development, with a focus on International Development Studies from Fordham University, and a Bachelor of Arts in Political Science and African Studies from Colgate University.

Nate Heard

Office of the U.S. Global AIDS Coordinator and Health Diplomacy, U.S. Dept. of State

Nate Heard is a health analyst in the Office of the Geographer and Global Issues in the U.S. Department of State. He is also the GIS Lead in the Office of the U.S. Global AIDS Coordinator and Health Diplomacy, which coordinates and oversees the U.S. global response to HIV/AIDS through PEPFAR. Nate supports the use of geographic information for HIV/AIDS program planning, reporting, and monitoring and evaluation. He received a Master of Science and Doctor of Science in Global Health and Population from the Harvard School of Public Health.



14

The Buck Starts Here: Budget Advocacy for RMNCH

Hosted by: Olive Mtema & Erin McGinn

Increasingly, governments have comprehensive national strategies to address RMNCH issues; yet, many countries are dependent on donor resources to implement these strategies. Through HPP, advocates in several African countries have engaged in health budget advocacy to hold governments accountable for allocating domestic resources for RMNCH. This info circuit session will start with sharing HPP Malawi's successful experience partnering with various Members of Parliament, including from the Parliamentary Health Committee and Women's Caucus, to strengthen their capacity to conduct advocacy during the budget formulation process, as well as follow up on disbursement and hold government accountable for expenditures. We will provide a quick overview of the activities, partners, and challenges involved in establishing an FP budget line item and three years of increasing allocations. We will then invite participants to explore what advocacy goals and strategies have been successful in other contexts to achieve improved health budget allocations.

Hosted by

Olive Mtema

Country Director, Malawi

Health Policy Project, Futures Group

As the Country Director for HPP in Malawi, Olive Mtema has helped increase the profile of population and FP issues within the Ministry of Finance, Economic Planning, and Development, which now leads a multisectoral working group to promote communications and advocacy on population and development. She has also worked with key parliamentarians to advocate and achieve a dedicated FP line item in the FY2013 national budget and three subsequent years of increasing domestic funding for family planning. Olive has also helped transform public dialogue on population and family planning by mobilizing the six major national religious institutions (Christian and Muslim) to speak out in support of these issues. She has extensive training and experience mentoring women in advocacy and leadership and has been involved in HPP's program to coach junior FP/RH women champions.

Erin McGinn

Senior Technical Advisor, Family Planning Programming

Health Policy Project, Futures Group

Erin McGinn has more than 15 years of experience in sexual and reproductive health and rights, with a focus on program design and management, research utilization, and advocacy. She currently serves as a Senior Technical Advisor for HPP, working in FP programming, capacity development, social accountability, and gender and sexual diversity and managing HPP's fifth-largest field program in Malawi. Prior to this, she was the Acting Chief of Party for the USAID | Health Policy Initiative's Task Order 5 in Tanzania, where she managed implementation of the program's HIV, GBV, and FP/RH activities. Previously, Erin spent four years working in FP service delivery with EngenderHealth, providing technical assistance to country programs and leading the development of the Supply-Enabling Environment-Demand (SEED) programming model and assessment tool for FP programs. She also served as the Associate Director of Research Utilization at FHI 360. Erin began her career in advocacy and co-founded an international coalition of youth advocates (youthcoalition.org) dedicated to advancing youth SRHR in international for a, while using a peer-to-peer model for capacity strengthening.



Through the Looking Glass: Data Transparency in Guatemala's Social Sector

Hosted by: Lorena Moreina & Bobby Jefferson

Everyone needs information: policymakers and government leaders to better design interventions; civil society organizations to advocate and demand accountability from authorities; and beneficiaries of social interventions to better demand their right to access high-quality services. Often, uncertainty from no information is the only thing they find. Everyone is also keen on complete transparency and accountability when it comes to government actions. Yet, few countries can claim that they have created an environment where transparency is a given. In Guatemala, HPP helped the government develop the National Social Information System as a means to achieve complete democratization of information. This info circuit session will review the challenges that come after making information available: how to build trust in the data; how to make it understandable for all audiences so they can make it part of their everyday work; and how to change a culture focused on seeking information to a culture of using information. Discussion on these issues will provide insight for the definition of strategies that allow broad dissemination and use of information that can be added to the methodology for developing an integrated information system based on HPP's roadmap developed for this purpose.

Hosted by

Lorena Moreina

*Manager, Information Systems, Guatemala
Health Policy Project, Futures Group*

With more than 25 years of experience as an International Consultant in the Technology for Development field, Lorena brings expertise in project analysis, design, strategic planning, evaluation, and implementation for private and public sector institutions. She has collaborated with both national and international organizations such as Intel, USAID, IDB, World Bank, GTZ, KfW, ASDI, Qualcomm, SHARE, Hewlett-Packard, Microsoft, Plan International, among others. Currently with Futures Group's HEPP Project in Guatemala, she manages the development of the country's Social Information System, which integrates data from 16 government institutions. Thus, she leads the development of strategic information systems with powerful visualizations that focus on end-user needs and high usability to facilitate widespread system adoption from all stakeholders. Previously, she has led the design and development of e-learning environments and large-scale projects for the introduction of technology in education.

Bobby Jefferson

*Director, Innovations Communication Technology
Futures Group*

As Director of Futures Group's Center for Innovations Communication Technology, Bobby Jefferson is responsible for technical leadership for a global portfolio of technology innovations projects. He has led the design of innovative mobile health solutions and has created secure health cloud solutions, a national data warehouse, and business intelligence running big data analytics for four countries in sub-Saharan Africa. He has established national information and communications technology policy regulations for emerging countries and is the technical architect of open source electronic health records (EHRs) in Africa.



INFO CIRCUITS: *Equity*



Gender-based Violence Prevention and Response: Policy, Finance, and Community-based Programs

Hosted by: Rachel Kiesel & Elisabeth Rottach

USAID and PEPFAR are investing in the development, implementation, evaluation, and scale-up of a wide range of gender-based violence prevention and response interventions. HPP supported these efforts by developing innovative tools and approaches for policymakers, advocates, and civil society organizations. During this info circuit session, participants will learn about three of HPP's GBV tools/approaches and select one to discuss more in-depth: (1) the GBV Program Cost Calculator—a tool used to estimate the costs of GBV programs and services; (2) Policy Prevents Violence—an interactive, web-based toolkit that enables users to learn about policy approaches to preventing violence against women and to undertake a guided situation analysis of their own country context; or (3) Community-based Prevention—a strategy for preventing violence in low resource settings.

Hosted by

Rachel Kiesel

*Technical Advisor, Monitoring and Evaluation
Health Policy Project, Futures Group*

Rachel Kiesel has specialized programmatic experience in M&E framework development, gender integration and analysis, the scale up of FP/RH/MNCH programs, evaluation design, key informant interviews, qualitative research, results reporting, and programmatic design. She is currently a Monitoring and Evaluation Advisor, and her activities have included supporting the GPM (Gender, Policy and Measurement) program, which works to address gender inequality and implement enabling policies and systems that augment the sustainability of scale-up initiatives. She has also supported the country evaluation work of a GBV BCC Capacity Building program in Mozambique, M&E capacity building efforts in Ethiopia, and GBV program costing work in Tanzania and Mozambique as a component of the PEPFAR Gender-Based Violence Initiative. Rachel has extensive experience in the Asia region, including providing assistance under the DFAT-funded HIV Cooperation Program for Indonesia.

Elisabeth Rottach

*Senior Technical Advisor, Gender
Health Policy Project, Futures Group*

Elisabeth Rottach supports HPP's programs on gender equity and gender-based violence and the promotion of gender equality in the scale-up of health policies and programs. She brings expertise in gender analysis, gender integration, qualitative research, and program management. Prior to joining Futures Group, Elisabeth led and supported research activities in Africa and Asia on gender and women's empowerment, including studies to measure women's empowerment in Bangladesh and explore how women's empowerment influences early marriage and childbearing. She has published in peer-reviewed journals on topics related to gender and health and co-authored papers for several international health conferences.



17

Advocacy to Action: Creating an Enabling Environment in Jamaica, Burkina Faso, and Togo

Hosted by: Sandra McLeish & Marguerite Thiam-Niangoin

The participation of PLHIV and key populations is critical in the development of an effective HIV response. The Jamaican Network of PLHIV, Ministry of Health, and HPP engaged PLHIV leaders in developing a Jamaica-specific Positive Health Dignity and Prevention (PHDP) curriculum to strengthen PLHIV capacities for reducing S&D. Topics included gender, sexuality, diversity, disclosure, advocacy, and treatment literacy. Similarly, in West African countries (Burkina Faso and Togo), there was capacity building of key populations in advocacy, which was supported by a mapping of needs assessment with the African Sex Worker Alliance. Trained PLHIV leaders were deployed to reinforce workplace policy development in ministries of health. Representatives from the cohorts have moved on to occupy national leadership positions, SWs and MSM have been involved in Country Coordinating Mechanisms countries where they participated in the development of the Global Fund conceptual note, minimum package of HIV services, strategic plan 2015–2020, as well as stopping a law criminalizing homosexuality; a significant paradigm shift for the country. Through culturally specific, meaningful engagement, PLHIV and key population communities can witness a more effective response to their national HIV programs. After presenting some key results, participants will give their opinions about how advocacy can strengthen the leadership of PLHIV and key populations in national responses.

Hosted by

Sandra McLeish

Program Manager, Jamaica

Health Policy Project, Futures Group

With 15 years of experience in HIV-related programs, Sandra McLeish (MBA, BSc.) brings expertise in strategic planning, health system strengthening, organizational capacity development, and gender. As the Jamaica Country Program Manager for HPP since 2011, she has helped to address gaps in national policies and programming, including the systematic participation of civil society; support HIV service delivery by addressing stigma-related barriers; enhance referral services for gender-based violence; facilitate development of a functional system for improved data access; and strengthen institutional capacity at community, district, and national levels. The latter has included development of the Positive Health Dignity and Prevention (PHDP) curriculum for leaders in the PLHIV community. Prior to 2011, Sandra was Head of Strategic Information and Communications for the Pan Caribbean Partnership Against HIV and AIDS (PANCAP), focusing on strategic information management, governance, and communication. She is a certified project manager and has served on the board of the Jamaica Network of Seropositives (JN+).

Marguerite Thiam-Niangoin

Regional HIV Advisor, West Africa

Health Policy Project, Futures Group

Marguerine has extensive expertise in public health. For several years, she was the national coordinator of the AIDS control program in Cote d'Ivoire (CDI), focusing on key populations (KP) and providing leadership in coordination, monitoring and evaluation, and research. After 10 years at the Ministry of Health and AIDS Control, she joined Futures Group as the Regional HIV Advisor for West Africa. In this capacity, she has organized advocacy training for sex workers, MSM, and stakeholders (civil society, government) using HPP's roadmap in Togo and Burkina Faso. Marguerine has also supported the organization of high-level meetings with ECOWAS countries to create an enabling environment for KP. She helped create technical working groups for KP at the national and regional levels. She also contributed to the development of national and international guidelines for SWs and MSM in CDI, for low- to middle-income countries for the prevention and care of SWs (2012), and for a minimum package of services for KP (WHO 2014).



18

Recent Studies on Stigma and Discrimination Specific to Sex Workers and Adolescents Reveal Need for Action in Healthcare Settings

Hosted by: Laura Nyblade & Melissa Stockton

Grounded by the harsh reality of several key findings from two recently completed HPP studies on stigma—with male and female sex workers in Kenya and with adolescents in Tanzania—participants will discuss existing approaches and tools to move stigma reduction from being the exception to a routine and fundamental part of how we deliver health services. This info circuit session will provide highlights of hot-off-the-press data from two studies: (1) a quantitative study on stigma and utilization of health service among male and female sex workers in four sites in Kenya and (2) a qualitative study on stigma and adolescent access to family planning and reproductive health information and services in two sites in Tanzania. We will then segue into a participant discussion on ways to creatively respond to stigma in health facilities, taking into consideration existing structures, programs, and constraints and the importance of a total facility approach—since stigma often begins at the gate or door of health facilities.

Hosted by

Laura Nyblade

Senior Technical Advisor, Stigma and Discrimination Health Policy Project, RTI International

Laura Nyblade provides overall leadership and guidance on HPP's stigma and discrimination activities. She is a global expert on HIV and related stigma and discrimination. Prior to joining RTI and HPP, she was the Director of Stigma, Discrimination and Gender at the International Center for Research on Women. For the past 17 years, her work has included close collaboration with civil society, researchers, and governments throughout sub-Saharan Africa, the Caribbean, and South and South-East Asia to conduct research, design and roll out evidence-based stigma reduction programs, develop innovative tools for engaging different audiences, develop and validate stigma measures, and support improvements in policies.

Melissa Stockton

*Health Analyst
Health Policy Project, RTI International*

Melissa Stockton primarily works on the Health Policy Project (HPP) and Bill and Melinda Gates Foundation's Research and Evaluation in Action for Child Health (REACH)-India project. In this role, she performs qualitative and quantitative data analysis and provides technical support in the areas of child health, reproductive health, stigma and discrimination, and health governance. She has recently supported several projects exploring the role of stigma and discrimination in access to reproductive health services and information among key population in Africa and Southeast Asia.



19

The Tyranny of Boxes or How to Acknowledge Diversity in Gender and Sexuality

Hosted by: Diego Solares & Ryan Ubuntu Olson

Gender has become shorthand for “women and girls” in the field of global health. This long-held association discourages men and boys and anyone other than women and girls from examining their own gender and considering its health impacts. The Gender & Sexual Diversity Training instead emphasizes a broad view of gender and sexuality and encourages training participants to acknowledge the importance of gender in their own lives, no matter who they are or how they might identify. This info circuit session will introduce participants to the four gender and sexuality continuums used in the training and will then facilitate a discussion aimed at exploring opportunities for integrating this framework in varied public health programs.

Hosted by

Diego Solares

Technical Advisor, Health

Health Policy Project, Futures Group

Diego Solares manages implementation of the USAID-funded Gender and Sexual Diversity Training, a mandatory day-long training being given to interagency PEPFAR Country Teams and their partners in 38 countries. Diego worked previously as a consultant with UNAIDS, UNDP, and PAHO in the Asia-Pacific and Latin America on issues pertaining to men who have sex with men. Prior to his consulting work, Diego served as a Global Health Corps Fellow at Partners in Health and a Clinton Fellow in India. He holds a Master in Public Policy from Harvard Kennedy School of Government and a Master in Public Health from the University of Washington's Department of Global Health.

Ryan Ubuntu Olson

Technical Advisor, Health

Health Policy Project, Futures Group

Ryan Ubuntu Olson manages and supports HPP activities primarily related to key population policy and advocacy and capacity development, particularly related to gender and sexual diversity (GSD). His experience with GSD includes helping to coordinate the world's largest LGBTI day of solidarity and the International Day Against Homophobia & Transphobia commemorated annually in more than 120 countries for the past five years. Ryan has helped develop the USAID GSD Training under HPP and the LGBTI human rights training for key stakeholders in Kenya. In addition, he conducted a consultation on religiously based homophobia for faith leaders while he served as a Clinton fellow at an FBO working exclusively at the United Nations. Ryan holds a master's degree in public service from the Clinton School of Public Service and an undergraduate degree from Gonzaga University.



20

Toward Gender-responsive Health Policy and Governance: Translating Good Intentions into Practice

Hosted by: Jennifer Pendleton, Madison Mellish, & Henry Sapuwa

While a number of countries have recognized the importance of gender equality in principle—through high-level policy commitments and the establishment of national gender ministries and health sector gender units—those commitments do not always translate into gender-sensitive health programs and services. HPP’s work in Malawi to strengthen the Ministry of Gender, Children, Disability and Social Welfare will serve as an entry point for discussion about why and how we should include and support national gender machineries as a part of health policy, advocacy, and governance. With a focus on Malawi, and an opportunity to compare experiences and findings from other countries, this info circuit session will offer a framework for policymakers, donors, and development practitioners to examine country-specific efforts to strengthen national and subnational policy, stewardship, and multisectoral coordination for gender integration and equality in the health sector.

Hosted by

Jennifer Pendleton

Senior Gender Advisor

Health Policy Project, Futures Group

Jennifer Pendleton has led gender governance research, policy analysis, and other technical assistance activities in Africa and Asia, including health sector gender analysis, gender policy development, and gender capacity assessments. Her experience includes advocacy for community-based healthcare and sanitation reform in Ghana, women’s small business development in Morocco, and litigation strategy support for post-conflict legal responses to gender-based violence following the Rwandan genocide. She previously served as executive director of the Women’s Learning Partnership, where she developed strategic planning and capacity development tools for South-South organizational mentoring; coordinated international outreach for campaigns in the MENA region for equal nationality rights, family law reform, and removal of reservations to CEDAW; and contributed to women’s leadership and training-of-trainers curricula on women’s political participation, young women’s leadership, and gender-based violence. A licensed attorney, she holds a J.D. from Harvard Law School and a B.A. in Public Policy Studies from Duke University.

Madison Mellish

Program Advisor

Health Policy Project, Futures Group

Madison Mellish provides research, management, and technical assistance to several of HPP’s HIV and gender activities globally, including in the Caribbean, Afghanistan,

and Malawi. During the past four years, she has conducted qualitative and quantitative research on gender; facilitated technical workshops and results/program briefings for government, civil society, and other audiences; created new tools (including a manual for transgender health); and provided ongoing technical support for gender and key population activities. She holds an MPH from George Washington University and is fluent in Spanish.

Henry Sapuwa

Technical Advisor, Gender and HIV

Health Policy Project, Futures Group

Henry Sapuwa is a development specialist with an academic background in Economics. He has worked in the government and NGO sectors at both the policy and implementation levels. He is a strategic planning expert with approximately 10 years’ experience in gender mainstreaming, women empowerment, gender-based violence, community capacity building, and social protection. In his role as an advisor for HPP, he provides technical assistance, coordination, and capacity-building support to the Malawi Department of Gender Affairs within the Ministry of Gender, Children, Disability and Social Welfare. He undertakes policy and data analysis, supports the coordination functions of the department within and outside the ministry, and supports the development and implementation of strategic plans. He is also involved in the design of monitoring and evaluation frameworks. Recently, he has been involved in building the capacity of local civil society organizations to conduct effective budget advocacy in the health sector.



INFO CIRCUITS: *Financing*

21

Cutting Where it Counts: Strategic Focus for VMMC Programs

Hosted by: Katharine Kripke & Melissa Schnure

The Global AIDS Coordinator has asked PEPFAR programs to pay greater attention to strategic prioritization—by geography, program performance, and other parameters—to focus resources where they will have the greatest impact. Modeling analyses have suggested that voluntary medical male circumcision (VMMC) should be a pillar of the sustainable response to the HIV pandemic in countries where male circumcision prevalence is low and HIV prevalence is high. The Decision-Makers' Program Planning Tool (DMPPPT) 2.0 was developed in 2013 to disaggregate HIV impact and the cost-effectiveness of the VMMC program by geography and client age group. Participants will be introduced to the analytical framework and country applications of the model and then be asked to discuss how they would use the model results to inform a country strategy.

Hosted by

Katharine Kripke

Senior Health Policy Advisor

Health Policy Project, Avenir Health

Katharine Kripke joined Avenir Health in early 2012, following more than 20 years of experience working on HIV/AIDS and tuberculosis. After earning a Ph.D. from Stanford in Immunology and completing a three-year postdoctoral fellowship, she worked as a AAAS Science and Technology Policy Fellow in the Office of HIV/AIDS at USAID. At USAID, she served as Senior Technical Advisor for HIV Vaccines and Microbicides and also served on the PEPFAR core teams for Kenya and Tanzania. In 2006, she joined the Vaccine Research Program in the Division of AIDS at the National Institute of Allergy and Infectious Diseases, NIH, as Assistant Director, focusing on partnerships, communication, and community engagement. Katharine manages HPP's voluntary male medical circumcision costing and modeling activities. She has also conducted several other costing and modeling projects related to HIV/AIDS prevention, care, and treatment planning and cost-effectiveness.

Melissa Schnure

Research Associate

Health Policy Project, Futures Group

Melissa Schnure joined Futures Group in 2014, after receiving a degree in Biology and Global Health Policy from Princeton University. For her undergraduate thesis, Melissa worked in collaboration with the Public Health Foundation of India and the Center for Disease Dynamics, Economics, and Policy to model the epidemiological impact of varying state-level rubella vaccination policies in India. Previously, Melissa worked as a research associate in the Molecular Genetics of Immunity department and the Bioethics department at the National Institutes of Health. Currently, Melissa supports HPP's voluntary medical male circumcision activities, with a particular focus on modeling and costing. She has also worked on various other projects, including those related to sustainable financing for health, modeling and costing of health sector strategic plans, and modeling the impact of financing family planning through national health insurance.



Generating Cost and Impact Data to Guide the Next Generation of RMNCH Plans during the SDG Era

Hosted by: Elise Lang & Tewodros Bekele

In line with a new global focus by countries and partners to end preventable deaths, there is a crucial need to provide analytic evidence and help countries re-focus their investment priorities on cost-effective interventions that can ensure equity and universal access to maternal, neonatal, and child health services. Governments need costing and impact data to guide prioritization and set national targets as countries prepare their post-2015 strategic plans to align with the SDGs. To support this need, HPP implemented the OneHealth Tool and LiST model, which serve as a costing and impact analysis platform for the entire health sector, helping to inform health system investments, MNCH program needs, and resource mobilization for the scale-up of maternal and child health interventions. This info circuit session will present HPP's results and lessons learned from implementing costing and impact analyses and prioritization exercises in seven countries in Africa and will discuss next steps on how evidence can best inform national health strategic plans and advocate the prioritization of RMNCH.

Hosted by

Elise Lang

Technical Advisor, Health

Health Policy Project, Futures Group

Elise Lang has four years of international and domestic health experience and is currently a health finance technical advisor. She has significant costing experience, including through implementing the OneHealth Tool and developing quantitative data collection tools in Madagascar, Ethiopia, and Botswana. She has provided and communicated cost and impact analysis results to inform country policy and strategic plans. She has also led capacity development workshops and applications of family planning policy and advocacy tools in French in West Africa. She supports data collection, costing analysis, LiST modeling, advocacy, governance, and related capacity development workshops and activities. Before joining Futures Group, Elise completed her MPH at Boston University and her practicum researching childhood malnutrition and feeding practices in rural Nicaragua. She worked for CDC for two years in HIV/STI case management and obesity prevention and chronic disease policy and stakeholder engagement.

Tewodros Bekele

Senior MNCH Policy and Financing Advisor

Health Policy Project, Futures Group

Tewodros Bekele provides technical assistance for the development and execution of maternal, newborn, and child health policies and programs. His support focuses on health financing, costing, and modeling for HPP. He formerly served as Director General of Health Promotion and Disease Prevention; Director of Maternal and Child Health; and Assistant Director for Policy, Planning, and Financing at the Federal Ministry of Health of Ethiopia. He has served on several global health working groups, including the FP2020 Reference Group, GAVI ElGraCo, and WHO experts group on Ending Preventable Maternal Mortality. He was co-chair of the national organizing committee of the Third International Conference on Family Planning, ICFP 2013; and co-chair of the organizing committee for the USAID and UNICEF co-sponsored A Promise Renewed: African Leadership for Child Survival continental summit held in Addis Ababa in January 2013. During his tenure with the Federal Ministry of Health, he was awarded "best performing director of the year" in 2013 for his contribution in improving maternal and child health outcomes in the country.



Getting to 90-90-90 and Beyond: The Math and the Dollars behind the HIV Treatment Challenge of Our Time

Hosted by: Arin Dutta & John Stover

Countries with significant HIV epidemics are moving toward the adoption of increasingly ambitious targets for antiretroviral treatment—largely in response to the UNAIDS call for a 90-90-90 global target for 2020 of 90 percent of people living with HIV diagnosed, 90 percent of them on treatment, and 90 percent of those on treatment virally suppressed. These targets represent a possible reduction in AIDS-related deaths and new HIV infections, but come with significantly higher resource needs. The World Health Organization may soon recommend a “test and offer” approach that will vastly simplify the guidelines for initiating persons living with HIV on treatment. This info circuit session will present methodologies used to estimate the need for ART and to project the costs of related services. We will review key assumptions and data sources and identify the areas where our collective knowledge still has gaps. We will build on successive rounds of info circuit participants to explore the methods of estimation and the implications of rising ART costs. How can our underlying methods to estimate ART needs and costs improve? What can countries do to increase efficiency at the site level? Participants will gain an understanding of the key challenges in estimating needs and the implications of rising costs, in order to motivate the call for sustainable financing of HIV treatment.

Hosted by

Arin Dutta

Senior Economist
Health Policy Project, Futures Group

Arin Dutta has more than 11 years of experience in health financing, health economics, modeling, and cost analysis. He has provided extensive technical assistance and training in these areas in Africa and Asia and the Middle East. Through economic and health financing analysis, Arin has assisted ministries of health with mobilizing and allocating domestic resources. He has worked on the universal health coverage plans for Kenya, Nigeria, and Tanzania. He has also performed economic analyses of HIV and AIDS interventions and harm reduction programs. For HPP, he led a series of OneHealth Tool applications, enabling five African countries to understand the costs of their disease strategies. He was previously a Health Economist at Abt Associates; and at RAND Corporation, his research covered a range of international policy and health issues, including cost-effectiveness and program evaluation.

John Stover

Director of Analysis and Modeling
Health Policy Project, Avenir Health

As the Director of Analysis and Modeling at Avenir Health, John Stover's work focuses on policy development, advocacy, strategic planning, resource allocation and monitoring and evaluation, primarily in the fields of HIV/AIDS and family planning. He leads efforts in modeling and forecasting and has developed computer models that are used widely for demographic projections, HIV/AIDS estimates and projections, and family planning program analysis. He has worked with UNAIDS to develop estimates of impact and resource needs to achieve the Fast-Track goals including the 90-90-90 treatment targets.



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Connecting the Dots—Using Data to Link Program Outcomes with Health System Realities: A Primer on the OneHealth Tool

Hosted by: Veena Menon, Ricardo dos Santos e Silva, Catherine Cantelmo, & Wame Mosime

Many ministries of health have been implementing health programs without knowing what resources are available to support programming, staff, and infrastructure—let alone what is needed to achieve their health strategic objectives. Estimating resource needs has been challenging because collecting the cost information is difficult. Many ministries have not had one place to store and analyze this data. And specific health program objectives are not always aligned with health system capabilities. For example, a goal to increase coverage rates for voluntary counseling and testing might be set without accounting fully for staff, infrastructure, and logistics requirements to meet that goal. Better integration of data and understanding what costs are needed can avoid the pitfalls of wasted resources and unmet goals. Info circuit participants will learn about the OneHealth tool (OHT), a costing model designed to estimate overall resource needs for a health program—intervention by intervention—and discuss how it can be used to best effect, including data requirements. In this info circuit session, participants will learn about how OHT has been used in several countries and offer ideas based on their experience with strategic planning on health budgets.

Hosted by

Veena Menon

*Senior Technical Advisor, Finance and Health Economics
Health Policy Project, Futures Group*

Veena Menon has more than 12 years of experience in domestic and international health policy, focusing on strategic planning, quantitative and qualitative analysis, and program management. For HPP, she focuses on finance and health economics and provides technical leadership on activities designed to assist policymakers in developing markets use quantitative metrics and cost-effectiveness data to optimize implementation and the impact of healthcare programs. Her broad expertise includes leading the development of research design and data collection tools; and the development and management of project workplans, budgets, and deliverables with USAID, UN agencies, subcontractors, and local implementers. She has led and managed activities to assess the cost and impact of male circumcision for HIV prevention in Tanzania; the cost for a minimum package of services in Botswana; the optimal HIV program expenditure for most-at-risk-populations in the Caribbean; and the costs of medication assisted therapy for HIV prevention among people who inject drugs in Eastern Europe.

Ricardo dos Santos e Silva

*Senior Program Advisor
Health Policy Project, Futures Group*

Ricardo Silva brings more than 15 years of experience in program design, evaluation, and implementation at municipal, state, national, and international agencies. At Futures Group, he has worked on FP/RH, gender, costing, and mathematical modeling. Ricardo is also the country focal point for HPP/Mozambique where he has worked with USAID, the CDC, UN agencies, and government officials on several costing and modeling exercises to provide evidence for resource allocation and policy decisions. In addition, he has also led capacity-building events in costing and gender for government staff and/or local NGOs in Botswana, Ethiopia, and Mozambique. Ricardo holds an MPH from Yale University and both a BS in biology and a BA in chemistry/sociology/anthropology from Florida International University.



Catherine Cantelmo

Technical Advisor

Health Policy Project, Futures Group

Catherine has expertise in costing, modeling, and advocacy. She led the recent OneHealth Tool application in Tanzania to cost the Fourth Health Sector Strategic Plan with the Ministry of Health and Social Welfare. In addition, she created financial tools used by civil society organizations in Eastern Europe and Central Asia for harm reduction advocacy and was part of a primary data collection team measuring the prevalence and impacts of stigma and discrimination among sex workers in Kenya under HPP. Catherine has written briefs, user guides, and reports that provide concrete recommendations for health systems strengthening and translate technical information into comprehensible material for policymakers, advocates, and other key stakeholders.

Wame Mosime

Consultant

Health Policy Project, Futures Group

Wame Mosime has more than 14 years of experience in health-related programming in Africa, Central Asia, Latin America, and the Caribbean, focusing on policy development and implementation, M&E, advocacy, health and community systems strengthening, costing, and organizational capacity development. Recently under HPP, she completed the Essential Health Services Package Costing Study in Botswana. Previously, Wame served as the country coordinator for the USAID | Health Policy Initiative's programs in Botswana and Swaziland (acting); and as co-investigator for the HIV Testing and Counseling Study under the Initiative's costing task order. Prior to working with Futures Group, she implemented and managed numerous USAID- and DfID-funded programs focused on scaling up health interventions, developing innovative practices to engage the private sector as a key player in the HIV response, and promoting increased access of health services among marginalized populations and rural and remote communities.



Using Evidence to Squeeze More Dollars for Health Amid Competing Needs

Hosted by: Stephen Muchiri, Rosemary Silla, & Mariam Ally

As low- and middle-income countries adopt ambitious new goals for HIV and AIDS treatment, as well as for scale-up in the use of modern contraceptive methods for family planning, they face a plateau in traditional sources of external financing such as the U.S. Government or the Global Fund. This comes even as countries are looking to finance a broad scale-up in services, including for non-communicable disease programs and the achievement of the SDGs. In this info circuit session, we explore real policy cases from Kenya and Tanzania, two countries with real movement in domestic resource mobilization (DRM). Participants will learn about the experiences of our presenters, who actively provide technical support on DRM to the government, civil society, and development partners. Participants will then explore how DRM mechanisms—such as AIDS Trust Funds, set-asides from government budgets for antiretroviral drugs, and other sustainable financing ideas—are being implemented. Participants can also explore broader questions: Is there further potential for growth in tax-funded public provision of services? How should ministries of health interact with ministries of finance to secure the resources needed? What is the role of civil society in ensuring that governments fulfill their funding commitments? What technical analyses are needed to facilitate progress toward greater DRM?

Hosted by

Stephen Muchiri

Program Director, Kenya

Health Policy Project, Futures Group

Stephen Muchiri oversees HPP's support to the Kenya Ministry of Health, which includes guiding the transition of health responsibilities to devolved units; developing a healthcare financing strategy; designing foundational policies to steer the health sector; and building evidence to inform policies and improve access to more efficient and equitable health services. Before joining Futures Group in 2012, he worked for Abt Associates as a health Policy Advisor and worked in many African countries on health resource tracking initiatives. Stephen served in the government of Kenya in various capacities and was chief economist at the Ministry of Health, overseeing the Policy and Planning Division.

Rosemary Silla

Health Finance and Advocacy Advisor, Tanzania

Health Policy Project, Futures Group

Rosemary Silla has more than 10 years of experience in Tanzania's (mainland and Zanzibar) health sector, working with various development partners supporting HIV care and treatment, malaria, maternal and newborn services, the health system strengthening unit, accredited drug dispensing outlets and nutrition. She has an additional three years of consulting experience in different projects across both private and public sectors in business development and establishment, logistics and procurement, human resource development, operations review and development, and costing. As Health

Finance and Advocacy Advisor under HPP, Rosemary supports the implementation of the field and core projects in Tanzania through the engagement of CSOs and the media on advocacy on domestic resource mobilization DRM as well as conducting different analysis and research to generate evidence to drive the DRM agenda. She is also playing a key role in the formation and institutionalization of the AIDS Trust Fund.

Mariam Ally

Assistant Director

Health Care Financing Unit, Ministry of Health and Social Welfare, Government of Tanzania

Mariam has been working with the Ministry of Health and Social Welfare for the past 15 years. She has served as Assistant Director, Policy; Head, Health Care Financing; Coordinator, Government Budget; and Project Manager. In these and other capacities, Mariam has been engaged in various national and international assignments related to health policy, health planning and budgeting, health financing, donor coordination, and monitoring and evaluation of various health programs and projects. She has also been involved in the development of the National Health Policy (2007) and Health Sector Strategic Plan II and III. Mariam leads several ongoing activities, including annual health public expenditure reviews and national health accounts studies. Other activities have included costing studies for health services, the Health Sector Strategic Plan IV, prevention of mother-to-child transmission, male circumcision, and antiretroviral therapy. She is involved in the annual planning and budgeting for the health and social welfare sectors, as well as for the Ministry of Health and Social Welfare.

CONCURRENT SESSION:*The Art and Science of Family Planning Policy Advocacy*

When the Health Policy Project was inaugurated in 2010, the FP policy landscape appeared much different than it does today. In the past five years, several transformational initiatives—including the Ouagadougou Partnership, FP2020, and the Sustainable Development Goals—have inspired and renewed commitment to family planning among the international community and country governments. During this session, speakers Ellen Starbird and Jay Gribble will share perspectives on the evolving context for FP policy and HPP’s role within it, with a focus on capacity development, evidence generation, and advocacy. Following a case study of lessons learned and best practices in the development of costed implementation plans (CIPs) for family planning, participants will be invited to join interactive small group discussions about the “art and science” of developing advocacy messages that advance CIP goals. The session will conclude with a panel conversation about future directions for FP policy advocacy to promote successful implementation and accountability.

Opening remarks: **Ellen Starbird**
Director, Office of Population and Reproductive Health, USAID

Presentations by: **Jay Gribble**
Deputy Director, Family Planning and Reproductive Health, Health Policy Project, Futures Group

Nichole Zlatunich
Senior Program Advisor, Health Policy Project, Futures Group

**Health Policy Project
facilitators for small
group exercise:** **Elizabeth Leahy Madsen**

Kaja Jurczynska

Joni Waldron

Modibo Maïga

Olive Mtema

Taryn Couture

Erin McGinn

**Mini-panel
moderated by:** **Jay Gribble**
Deputy Director, Family Planning and Reproductive Health, Health Policy Project, Futures Group

Panelists: **Sada Danmusa**
Country Representative, Nigeria, Health Policy Project, Futures Group

Alexandra Todd
Senior Technical Advisor, Office of Population and Reproductive Health, USAID

Chelsea Ricker
Rights and Empowerment Working Group Manager, Family Planning 2020 (FP2020)

Meets in the side room adjacent to the ballroom.

PARTICIPANTS: *The Art and Science of Family Planning Policy Advocacy*

Ellen Starbird

Director, Office of Population and Reproductive Health, USAID

Ellen Starbird has worked for USAID for 23 years and has served in the Office of Population and Reproductive Health for the last seven years. Previously, she was the Chief of the Policy, Evaluation, and Communication Division in the same office. Before joining USAID, Ellen worked for three years at the Rand Corporation, principally on the Malaysian Family Life Survey. She has a M.A. in Development Economics from the Fletcher School of Law & Diplomacy. Ellen is a strategic thinker, with a strong background in monitoring and evaluation, and has been engaged in managing all aspects of the family planning and reproductive health portfolio.

Jay Gribble

Deputy Director, Family Planning and Reproductive Health Health Policy Project, Futures Group

Jay Gribble is a senior fellow, with more than 25 years of experience in international population and family planning. He provides oversight of HPP's broad portfolio that includes the costing of implementation plans for family planning, the development and application of policy models to generate support for family planning, and the linking of population growth, family planning, and other health and development issues. His areas of expertise are policy, research, and data and research synthesis for non-technical groups, including policymakers. Jay has authored publications on various FP-related issues, including contraceptive security, youth, and the demographic dividend.

Elizabeth Leahy Madsen

Senior Technical Advisor, Family Planning Programming, Health Policy Project, Futures Group

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Kaja Jurczynska

Demographer, Health Policy Project, Futures Group

See page 11.

Joni Waldron

Technical Advisor, Health Policy Project, Futures Group

Joni Waldron has more than five years of experience working with governments to collect, analyze, and use data for decision making. Under HPP, Joni has been responsible for managing field support activities in Uganda and Zambia and has contributed extensively to the development of costed

implementation plans for family planning in Ethiopia, Malawi, and Zambia. Previously, under the USAID | Health Policy Initiative, Task Order 6, she managed research studies on the cost of providing PMTCT and pediatric ART and expenditure analyses for the Saving Mothers, Giving Life initiative.

Modibo Maïga

Regional Director, West Africa, Health Policy Project, Futures Group

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Olive Mtema

Country Director, Malawi, Health Policy Project Futures Group

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Sada Danmusa

Country Representative, Nigeria, Health Policy Project, Futures Group

See page 11.

Taryn Couture

Health Scientist, Health Policy Project, Futures Group

Taryn Couture has three years of experience in assessing the costs of HIV and family planning programs. She works closely with country stakeholders to generate activity-specific costs, assess equity, and identify priority activities. Taryn has assessed the equity of maternal and child health programs, created costing tools to inform the development of family planning programs, and helped determine gaps in funding. She has contributed to the preparation of costed implementation plans for family planning in Uganda and Malawi, as well as managed an integration cost study in Malawi. Prior to joining Futures Group, Taryn worked in South Africa as a monitoring and evaluation consultant for a small microfinance organization.

Erin McGinn

Senior Technical Advisor, Family Planning Programming

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Alexandra Todd

Senior Technical Advisor, Office of Population and Reproductive Health, USAID

Chelsea Ricker

Rights and Empowerment Working Group Manager, Family Planning 2020 (FP2020)

CONCURRENT SESSION:*Pathways to Sustainability: Health Financing Reform*

This session looks at three country cases to illuminate different experiences of health financing reform and how this reform may lead to universal health coverage. Tanzania, Kenya, and Afghanistan have taken different paths and are at various stages in the reform process, but their experiences reveal similar challenges and opportunities in policy making and implementation. Session presenters and discussants will examine several themes, including (1) an increasing shift away from a top-down, centralized budget allocation structure to models with a variety of financing sources, thereby leading to greater health-related fiscal autonomy at the subnational level; (2) reduced aid dependence and a shift to more sustainable health financing; (3) the maturation of pre-payment mechanisms such as health insurance; and (4) challenges in developing a pro-poor health financing system while moving away from tax-funded public health systems.

Moderated by:**Suneeta Sharma***Project Director, Health Policy Project, Futures Group***Discussants:****Allyala K. Nandakumar***Chief Economist, Bureau of Global Health, USAID***Karima Saleh***Senior Economist, The World Bank***Mariam Ally***Assistant Director, Health Care Financing Unit
Ministry of Health and Social Welfare, Government of Tanzania***Presenters:****Stephen Muchiri***Program Director, Health Policy Project Kenya***Omarzaman Sayedi***Program Director, Health Policy Project Afghanistan***Arin Dutta***Senior Economist and Lead, Health Financing, Health Policy Project*

Meets in the main ballroom.

PARTICIPANTS: *Pathways to Sustainability: Health Financing Reform*

Suneeta Sharma

Project Director, Health Policy Project, Futures Group

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Allyala K. Nandakumar

Chief Economist, Bureau of Global Health, USAID

Allyala K. Nandakumar, an economist, finds efficient ways to deliver healthcare to the poorest and most marginalized sector of the global population. In his new role as Chief Economist for Global Health at USAID, Allyala has provided intellectual leadership and a crucial voice that synthesizes economic expertise and humanitarianism.

Karima Saleh

Senior Economist, The World Bank

Karima Saleh has nearly 20 years of experience working in more than 15 countries, focusing on health financing and service delivery policy and planning in low- and lower-middle- income countries.

Mariam Ally

Assistant Director, Health Care Financing Unit, Ministry of Health and Social Welfare, Government of Tanzania

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Stephen Muchiri

Program Director, Health Policy Project Kenya

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Omarzaman Sayedi

Program Director, Health Policy Project Afghanistan

Omarzaman Sayedi has worked for Futures Group as deputy chief of party and team leader on two USAID health projects. He has overseen work with the government to improve the private health sector environment through improving coordination and engagement, establishing policies and systems, and developing new areas of expertise in Afghanistan such as large-scale hospital public-private partnerships (PPPs). He has supported the Afghan Ministry of Public Health in undertaking several initiatives aimed at creating strong, sustainable health systems, increasing access to higher-quality secondary and tertiary health services, and promoting innovative health financing interventions, including domestic revenue generation. Omar received his medical degree from Kabul Medical University in 2003 and a diploma in business administration from Kardan Institute of Business Administration—also in Kabul—in 2005. He received a Fulbright scholarship in 2007 to study health policy and management at Emory University Rollins School of Public Health, which awarded him a master's degree in public health, with honors, in 2009.

Arin Dutta

Senior Economist and Lead, Health Financing, Health Policy Project

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CONCURRENT SESSION:*HIV, Policy, Advocacy and Human Rights: Challenges and Approaches*

While achievements have been made in the response to HIV—having 15 million people currently on treatment and a number of recent breakthroughs in prevention and treatment medications—the stigma associated with HIV and the human rights of those most vulnerable to HIV continue to be a challenge to controlling the epidemic. Over the past five years, HPP has worked to build the capacity of governments, service providers, and civil society to advocate for policy reforms, improve advocacy and accountability, and promote dialogue and learning on the human rights of vulnerable populations. This session will focus on HPP’s work in these three areas and invite discussion around what efforts are still needed as we collectively work to ensure a human rights-centered HIV response.

Introduction: **Deborah Kalief**
*Senior Sustainability and Capacity Building Advisor
 Office of HIV and AIDS (OHA) Global Health Bureau, USAID*

Presentation by: **Ronald MacInnis**
Deputy Director, HIV, Health Policy Project, Futures Group

Discussants: **Taylor Williamson**
Technical Director, Health Policy Project, RTI International

Jill Gay
Chief Technical Officer, What Works Association

Sandra Duvall
Senior Technical Advisor, HIV, Health Policy Project, Futures Group

Sandra McLeish
Program Manager, Jamaica, Health Policy Project, Futures Group

Marguerite Thiam-Niangoin
Regional HIV Advisor, Health Policy Project, Futures Group

Moderated by: **Ronald MacInnis**
Deputy Director, HIV, Health Policy Project, Futures Group

Meets in the side room adjacent to the ballroom.

PARTICIPANTS:

HIV, Policy, Advocacy and Human Rights: Challenges and Approaches

Deborah Kaliel

*Senior Sustainability and Capacity Building Advisor
Office of HIV and AIDS (OHA) Global Health Bureau,
USAID*

Debbie Kaliel has been at USAID for over eight years. Over the last three years in that position, she has led the USAID/OHA efforts on sustainability and is the Co-Chair of the PEPFAR Interagency Sustainability Technical Working Group. Prior to returning to OHA, Debbie was the Central America Regional Team Lead based in Guatemala and before that was a Youth and HIV Advisor in OHA. Debbie entered the U.S. government through a Presidential Management Fellow, doing rotations at the National Institute of Health, the PEPFAR Coordinator's Office in Namibia, the Pan American Health Organization, and the USAID LAC Strategy and Program Office. Debbie also served as a Peace Corps volunteer in Paraguay, working on rural health education for 3 years.

Ronald MacInnis

Deputy Director, HIV, Health Policy Project, Futures Group
See page 14.

Taylor Williamson

Technical Director, Health Policy Project, RTI International
See page 16.

Jill Gay

Chief Technical Officer, What Works Association

Jill Gay is the Chief Technical Officer at What Works Association (WWA), a 501c3 dedicated to transforming the lives of women and girls by using evidence to improve policies and programs. Between 2010 and 2013, www.whatworksforwomen.org was housed at HPP under the direction of Karen Hardee. Jill is a co-author of *What Works: Safe Motherhood*, published in 2003 under the USAID POLICY Project. She has served on the Institutional Review Board of the National Institute of Allergy and Infectious Diseases; worked at the Institute of Medicine and PAHO; and worked on human rights with Chilean Isabel Letelier. She has also co-authored articles with Karen Hardee and Melanie Croce-Galis, Executive Director of WWA, on contraception, safe motherhood, and HIV.

Sandra Duvall

*Senior Technical Advisor, HIV
Health Policy Project, Futures Group*
See page 14.

Sandra McLeish

Program Manager, Jamaica, Health Policy Project, Futures Group
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Marguerite Thiam-Niangoin

Regional HIV Advisor, Health Policy Project, Futures Group
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